





PRESIDENT & CEO MESSAGE



Aloha,

Attached is our 2017 Annual Report which we continue to provide in electronic format to reduce our environmental impact.

I wish to thank you, our supporters, for your donations and confidence in Aloha United Way (AUW) and our nonprofit partners. We were able to invest \$12,140,000 in the community because of your generous contributions. This resulted in support for much needed programs and services to help vulnerable children, families and individuals.

During 2017, Aloha United Way supported over 320 independent agencies that provided 920,000 service encounters for families and individuals in need. Additionally, over 97,000 people received assistance from our 2-1-1 information and referral helpline.

2017 was also a year of self-reflection for Aloha United Way. The AUW Board and staff embarked on a 10-month strategic planning effort which culminated in 2017. The process included over 70 hours of feedback sessions involving a broad cross-section of community stakeholders. These sessions increased our self-awareness as an organization, emphasized what we were doing well, where there was room for improvement, and identified gaps in serving our community that present both challenges and opportunities. This informed our decision to adopt a collective impact model to address the root causes that continue to perpetuate the social issues we struggle with. We will be seeking and funding sustainable and scalable solutions to these social issues.

You can visit our website at www.auw.org to learn more about how your support made a difference in 2017 and to stay informed on current initiatives and programs. We will also keep you updated through our quarterly newsletters.

We all share responsibility for the quality of life in our community. Mahalo nui loa for your contributions, volunteerism and leadership.

Cindy Adams

President and CEO





The work we do in our community wouldn't be possible without our supporters. Thank you to everyone for your generosity.

Please click on the link to view our: GRANTS, FOUNDATIONS AND TRUSTS
ALEXIS DE TOCQUEVILLE SOCIETY

LEADERSHIP GIVERS

Car Rental

GIFTS IN KIND CONTRIBUTORS

3.1 Phillip Lim A Bundle of Flowers Alaska Airlines Aloha Island Lei Aloha United Way staff Altres

Amy Hammond
Amy A. Ogawa, DMD
Aqua-Aston Hospitality
Art of Shaving
Ashlyn & Lorna Jane

AXA Advisors Barnes & Noble Big City Diner

Big Kahuna Kettle Corn Bloomingdale's Blue Note Blue Tree Cafe Booz Allen Hamilton Brick House Training

Burger King Cakeworks

California Pizza Kitchen Celebrity Tuxedo Central Pacific Bank

Chamber of Commerce Hawaii

Chef Chai Choco le`a Consolidated Entertainment, Inc. Constellation Brands

Constellation Brands
Contour Spa Hawaii
Cora Yee Jewelry
Corepower Yoga
CRS Hawaii
Cummins
Dave & Buster's
David Yurman
de Reus Architects
Deckers Outdoor Corporation

Denise Hayashi Yamaguchi Diana Wrobel, Beyond Pilates Studio Hawaii Diane Kimura

Studio Hawaii Diane Kimura DJ Kool E Doraku Sushi Duke's Waikiki Eating House 1849 Egan's Fit Body Bootcamp Enterprise, Alamo, and National

First Hawaiian Bank Fleenor Packaging & Paper Co. Flip Flop Workshop

Four Seasons Resort Oahu

at Ko Olina GEICO Ginger13

Global Village Boutique

Habilitat

Harbor Financial Group Hawaii Cares and its members Hawaii Convention Center

Hawaii Energy Hawaii Foodbank Hawaiian Airlines Hawaiian Chip Company Hawaiian Telcom

HEI Henna Hawaii Herringbone HI Fresh Box

Hilton Hawaiian Village

HMSA

HNL Photo Booth Company Honolulu Coffee Company Honolulu Cookie Company Honolulu Henna

Honolulu Henna Honolulu Magazine Honolulu Star-Advertiser Honolulu Symphony Ochestra Hula Grill Waikiki

Infinium Interiors
Jamba Juice
Jason Dow Jewelry
JJ Dolan's

John Mullen and Company

JPG Hawaii

Kahala Hotel and Resort

Kai Market Kaiser Permanente Karen Lindsay

Kastner Design Associates

KEY Project Kinetic Productions Kristin Wood Lashes Kualoa Ranch Kunoa Cattle KWMF

La Perla Legacy of Life Hawaii LeMana Perles L'Occitane Macy's

Maile's Thai Bistro Manoa Chocolate Hawaii Manoa Valley Theatre

Marsha Nadalin Salon & Spa

Maryknoll School Maui Divers Jewelry Meadow Gold

Meadow Gold Dairies Hawaii Michael Horton Design

Michael Kors Microsoft

Monica Lau Photography

Nalukai Neiman Marcus NEON.Republic

New York Life Insurance

Nordic PCL Nordstrom

North Shore Shark Adventure

Oahu Party Bus OceanIt

Olomana Golf Links
PANCI Style
Pearl Hawaii FCU
Penhaligon's
PetSmart

PhotoLuxe and Event Services

Pier 1 Imports Premier Models & Talent ProService Hawaii Pualani Hawaii Swimwear Pure Joy Day Spa

R&M Reyes Enterprises Saint-Germain Bakery

SAKS

San Lorenzo Bikinis

Sanuk Sephora Sheraton Waikiki & Kai Market

Sherwin Williams

Society of Young Leaders and

its members Something to Dye For Sonix Therapy

Southern Glazer's Wine & Spirits

of Hawaii Spectrum Media Staffing Solutions Hawaii

Starbucks Sugarfina

Surfjack Hotel & Mahina and Sun's

Target Tea at 1024 Ted Baker Terez

Territorial Savings Bank

Tesla

THE MODERN HONOLULU & Ravish Restaurant The Queen's Health Systems The Royal Hawaiian, a Luxury Collection Resort, Waikiki The Skin Institute Internationale The Street by Michael Mina

Tiki's Bar & Grill Tommy Bahama Town Restaurant Trina Turk

Ty Gurney Surf School

UFC Gym Uggs United Airlines UPS

Velocity Honolulu Volcanic Rock Gym Waikiki Parc Hotel Wal-Mart

Women United and its members

Woodmen Life

Wyndham Hotels & Resorts

Yauatcha Yelp Hawaii



2017 ALOHA UNITED WAY BOARD OF DIRECTORS

We are honored to count on these exceptional business leaders for their dedication and willingness to create positive change in our community. Our board members serve as an extension of our team and are the catalyst for success in what we do. Every one of them brings passion for Aloha United Way's mission and a wealth of expertise. For this and more, we are truly grateful.

Scott Barber

President and CEO Hawaiian Telcom

Christopher J. Benjamin

President and Chief Executive Officer Alexander & Baldwin, Inc.

Harris Chan

Area Vice President, Operations
Marriott International Hotels and Resorts

Patrick "Rick" D. Ching

President and Chief Operating Officer Servco Pacific Inc

Dion Dizon

Public Relations Marketing Specialist American Income Life Insurance Company / OPEIU 277

Christopher Dods

EVP-Marketing Communications and Card Services Divisions First Hawaiian Bank

Dennis Francis

President and Publisher Star Advertiser

Terri T. Fujii

Audit Partner CW Associates, CPAs

Blenn Fujimoto

Executive Vice President Central Pacific Bank

Guy Fujimura

Secretary-Treasurer ILWU Local 142

Tracy Hayashi

Vice President/Assistant Business Manager IBEW 1186

Gregory C. Hazelton

Senior Vice President, Finance Hawaiian Electric Industries, Inc.

Kelly Hoen

Area General Manager Outrigger Hotel and Resorts

Len Isotoff

Vice President, Sales — Hawaii Matson, Inc.

David Lassner

President University of Hawaii

Alicia Moy

President and CEO Hawaii Gas

Ernest K. Nishizaki

Principal Advisor Acumen Advisor LLC

Teri Orton

General Manager Hawaii Convention Center

Randy Perreira

Executive Director HGEA Local 152

Richard M. Rosenblum

President and CEO — Retired Hawaiian Electric Company, Inc.

Kevin Sakamoto

Senior Executive Vice President Bank of Hawaii

Daniel Schaberg

Vice President/General Manager, HI Group Enterprise, Alamo & National Car Rental

Michael B. Stollar

President and COO HMSA

Brian Tatsumura

Store Manager — Retired Nordstrom

Scott Viola

Operations Manager Nordic PCL Construction

Scott Wo

Owner / Executive Team C.S. Wo & Sons, Ltd.

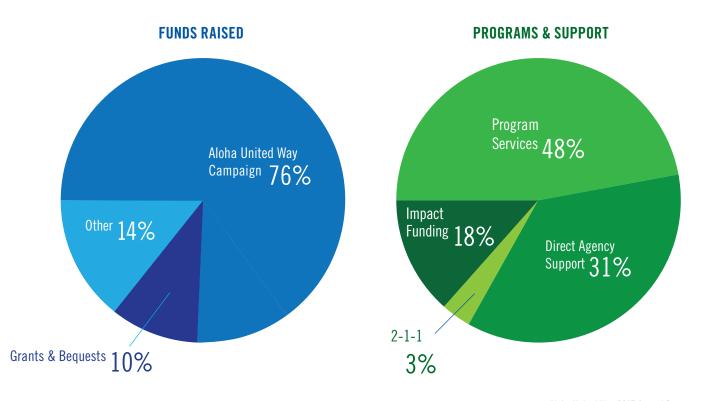
ALOHA UNITED WAY, INC. FINANCIAL SUMMARY

For the Years Ending December 31, 2017 and 2016

Funds Raised Aloha United Way campaigns Hawaii-Pacific Area Combined Federal Campaign ¹	2017 \$ 9,506,377	2016 \$ 9,264,577 3,916,574
Grants & bequests ²	1,285,844	4,873,834
Other income	1,801,308	1,507,803
Total Funds Raised	\$ 12,593,529	<u>\$ 19,562,788</u>
Programs & Support	2017	2016
Donor designations ¹	\$ 3,628,515	\$ 7,793,448
Impact Area allocations	3,754,789	2,202,762
Programs services ^{2&3}	2,299,476	6,275,063
Fundraising ³	1,561,733	2,117,386
Administration ³	1,250,562	2,033,232
Pledge loss & miscellaneous	497,284	375,011
Total Programs & Support	\$ 12,992,359	\$ 20,796,902

Note 1: The Combined Federal Campaign (CFC) decided to centralize its operations effective the 2017 campaign. Therefore, Aloha United Way, Inc. (AUW) has ceased management of the Hawaii-Pacific Area.

 $Note \ 5: AUW's \ chief \ administrative \ personnel \ are \ Cindy \ Adams, \ President \ \& \ CEO \ and \ Norm \ Baker, \ COO.$



Note 2: In 2016, AUW was selected to manage the Coordinated Statewide Homless Initiative, a one-time, one-year grant that provided rent, deposit, and utility assistance to homeless populations and those at-risk of homelessness. Of the \$5,000,000 granted by the State of Hawaii, approximately \$706,000 and \$4,273,000 was earned and expended in 2017 and 2016, respectively.

Note 3: AUW made final distributions of its terminated defined benefit pension plan in September 2016. Due to the termination, pension expenses of approximately \$1.8M was recognized in 2016 and allocated to Program services, Fundraising and Administration.

Note 4: AUW's Form 990 and audited Financial Statements are available upon request.